			EDURES REPORT amended. Filing is mandatory.				
Local Government Type Local Govern					ment Name	County	
☐ City	Town	nship		IOSCO-AF	RENAC DISTRICT LIBRARY	IOSCO	
Audit Date 12/31/2			Opinion Date 01/19/2005		Date Accountant Report Submitted to State	e:	
prepared Reportir	d in accor ong Forma ent of Tre	rdan t fo	ce with the Statements r Financial Statements	s of the Gov	nit of government and rendered an rernmental Accounting Standards E es and Local Units of Governmen	Board (GASB) and the U	Uniform
		مانمر	with the Rulletin for th	Δudits of I	Local Units of Government in Michig	ran as revised	
i. vve	nave com	Pilec	with the bulletin for th	e Audits of I	Local Office of Government in whom	garr as reviseu.	
2. We	are certific	ed p	ublic accountants regis	tered to prac	ctice in Michigan.		
			following. "Yes" responsts and recommendation		en disclosed in the financial statem	ents, including the notes	, or in
You mus	t check th	ne a	pplicable box for each in	tem below.			
yes	🗸 no	1.	Certain component uni	ts/funds/age	ncies of the local unit are excluded	from the financial state	ments.
yes	√ no	2.	There are accumulate earnings (P.A. 275 of 1		n one or more of this unit's unres	erved fund balances/re	tained
yes	√ no	3.	There are instances of 1968, as amended).	of non-comp	liance with the Uniform Accounting	g and Budgeting Act (P	.A. 2 of
yes	√ no	4.			nditions of either an order issued u ued under the Emergency Municipa		nce Act
yes	√ no	5.			tments which do not comply with significant and the strength of P.A. 55 of 1982, as amended		P.A. 20
yes	√ no	6.	The local unit has bee unit.	n delinquent	in distributing tax revenues that we	ere collected for another	taxing

yes	√ no	The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid luring the year).
yes	√ no	The local unit uses credit cards and has not adopted an applicable policy as required by P.A. 266 of 995 (MCL 129.241).
yes	√ no	The local unit has not adopted an investment policy as required by P.A. 196 of 1997 (MCL 129.95).
Wo hay	ro onclor	ho following:

We have enclosed the following:	Enclosed	To Be Forwarded	Not Required
The letter of comments and recommendations.	✓		
Reports on individual federal financial assistance programs (program audits).			✓
Single Audit Reports (ASLGU).			✓

Certified Public Accountant (Firm Name) STEPHENSON, GRACIK & CO., P.C.							
Street Address 325 NEWMAN STREET, PO BOX 592 City EAST TAWAS State MI ZIP 48730							
Accountant Signature	Staphenson, Graish & Co., P.C	;·	Digitally signed by Stephenson, Gr. DN: cn=Stephenson, Gracik and C Date: 2004.08.12.09.08:29-0500* Reason: I am approving this docum	., P.C., c=US			



Stephenson Gracik & Co., P.C.

Certified Public Accountants & Consultants

Alan J Stephenson, CPA Gerald D Gracik Jr., CPA James J Gracik, CPA E. Thad Gray, CPA Donald W. Brannan, CPA Kyle E Troyer, CPA

Herman A Bertuleit, CPA

IOSCO - ARENAC DISTRICT LIBRARY <u>EAST TAWAS, MICHIGAN</u>

AUDITORS' REPORT YEAR ENDED DECEMBER 31, 2004

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Stephenson Gracik & Co., P.C.

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Herman A Bertuleit, CPA

January 19, 2005

Independent Auditors' Report

Members of the Board losco - Arenac District Library East Tawas, Michigan

We have audited the accompanying financial statements of the governmental activities and the major fund of the losco - Arenac District Library, East Tawas, Michigan, as of and for the year ended December 31, 2004, which collectively comprise the Library's basic financial statements, as listed in the index. These financial statements are the responsibility of the Library's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to in the first paragraph present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of the losco - Arenac District Library, East Tawas, Michigan, as of December 31, 2004, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated January 19, 2005, on our consideration of the losco - Arenac District Library's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

As described in Note 2, the losco – Arenac District Library has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, as of December 31, 2004.

The management's discussion and analysis and budgetary comparison information are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Members of the Board losco - Arenac District Library January 19, 2005 Page Two

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the losco – Arenac District Library's basic financial statements. The details of other revenue and miscellaneous expenditures statement is presented for purposes of additional analysis and is not a required part of the basic financial statements. The details of other revenue and miscellaneous expenditures statement has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Stephenson, Grain & Co., P.C.

120 W. WESTOVER STREET, EAST TAWAS, MI 48730 (989) 362-2651 www.ioscoarenaclibrary.org FAX (989) 362-6056

MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the **Iosco-Arenac District Library**, (the Library) we offer readers of the Library's financial statements this narrative overview and analysis of the financial activities of the Library for the fiscal year ended December 31, 2004. This Analysis, a requirement of Governmental Accounting Standards Board Statement 34 (GASB 34) omits certain comparative data that will be available in future years.

Financial Highlights

- The Library applied for and was awarded two grants. The first was a Reed Act/Gates
 Foundation grant for Broadband Internet upgrades for all eight library locations. The Library
 received the funding in the amount of \$23,171 in the current year, which was deferred until the
 project is complete, which will be during the 2005 year.
 - The second grant was a Library Services and Technology Act (LSTA) grant, administered by the Library of Michigan, for \$25,000. The grant allows for expenses related to automation and MelCat readiness for a Statewide database of Library holdings and circulation. Expenses are reimbursed. The Library completed activities and was reimbursed for \$18,098. Remaining activities, expenditures and reimbursements will occur before August 31, 2005.
- Penal Fines (funds received from penal code violations mainly through District Courts)
 fluctuate from year to year. The Library adjusted the budget to the actual amount received
 which was \$13,527 less than originally budgeted.
- The Library reduced staff in October and November 2003, laying off two full-time employees (eliminated Bookmobile Service) and one part-time employee (eliminated the traveling Branch Clerk position). These positions were not filled in 2004. One full-time staff person and one part-time staff person retired in 2003. Their duties were distributed amongst the remaining staff in 2004. The Library reduced the expenditures for salaries, wages, payroll taxes and employee benefits by \$85,269.
- Designated and undesignated fund balance in the amount of \$37,155 was appropriated for Library operations in 2004. The Library ended its fiscal year with a remaining fund balance of \$365,196.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Library's basic financial statements. The basic financial statements are comprised of three components:

(1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. The Library also includes in this report other supplementary information in addition to the basic financial statements themselves.

Government -wide Financial Statements

The Library's audit report includes two new *government-wide financial statements*. These statements provide both long-term and short-term information about the Library's overall status in a manner similar to a private-sector business, and are reported using the full accrual basis of accounting.

The *statement of net assets* provides information on all of the Library's assets and liabilities, with the difference between the two being reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Library is improving or deteriorating.

The *statement of activities* provides information showing how the Library's net assets changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid.

The government-wide financial statements can be found on pages 10 and 11 of this report.

Fund financial statements

A fund is an accountability unit used to maintain control over resources that have been segregated for specific activities or objectives. The Library, like other state and local government s, uses fund accounting to ensure and demonstrate compliance with finance-related laws and regulations.

Governmental funds

Governmental funds are reported in the fund financial statements and encompass essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of the Library's governmental fund. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. Such information may be useful in evaluating a government's short-term financing requirements.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenue, expenditures, and changes in fund balance provide a reconciliation to assist in understanding the differences between these two perspectives.

The Library adopts an annual budget and budgetary comparison statements are included in the basic financial statements to demonstrate compliance.

The government fund financial statements can be found on pages 12 and 14 of this report.

Notes to Financial Statements

The accompanying notes to financial statements provide information essential to a full understanding of the government -wide and fund financial statements. The notes to financial statements begin on page 16 of this report.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information*. This is limited to the Statement of Revenue, Expenditures and Changes in Fund Balances – Budget and Actual. This information can be found in Exhibit H – page 25.

Analysis of Financial Position:

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Iosco-Arenac District Library, assets exceeded liabilities by \$714,670 at the close of the fiscal year.

Because this is the first year of implementation of Government Accounting Standards Board Statement No. 34, which requires this new reporting model, the following tables present only current year data. In future years, when prior-year information is available, comparative analysis of government-wide data will be presented.

Summary of Net Assets:

The following summarizes the net assets of the Iosco-Arenac District Library at December 31, 2004:

Net Assets Summary

Current Assets Capital Assets – net	\$ 396,706 357,911
Total Assets	754,617
Current Liabilities	31,510
Long-Term Liabilities	8,437
Total Liabilities	39,947
Net Assets	
Invested in Capital Assets	357,911
Unrestricted	356,759
Total Net Assets	<u>\$ 714,670</u>

Budgetary Highlights

The Iosco-Arenac District Library's budget is prepared according to Michigan law.

During the fiscal year ended December 31, 2004 the Library amended the budget to take into account events occurring during the year. These budget amendments fall into the following categories:

- Changes made to reflect increases or decreases in anticipated expenditures.
- Changes made to reflect increases or decreases in anticipated revenues.
- A Library Services and Technology Act (LSTA) grant for \$25,000, administered by the Library of Michigan, was applied for and awarded for Michigan's 2004-2005 fiscal year. The Library expended and was reimbursed for \$18,098 with the remaining Automation activities and expenditures to be completed and reimbursed by August 31, 2005.
- A Reed Act/Gates Foundation grant for \$23,171 was applied for and awarded in 2004. The project, which included Broadband Internet upgrades for eight locations, was originally planned to be completed during 2004. Revenue will be recognized in the future once the project is complete.
- The Library adjusted the budget to reflect a decline in the receipt of Penal Fines. Penal Fines
 are disbursed by Arenac County and Iosco County twice a year (usually January and August).
 Reduced State Police road patrols, reduced or dismissed judgments, a decline in tickets issued
 for alcohol-related offenses, and changes in the tourist economy may be factors in reduced
 income from penal fines.
- The LSTA grant for automation enabled the Library to hire part-time Technology staff and temporary employees to begin the automation process. The temporary employees are undertaking the barcoding and data entry necessary for the automation. Library positions reduced in 2003 due to layoffs and retirements were not filled. The Library expended \$12,800 less than the adjusted budget in salaries and wages.
- The uncertainty of the outcome of the Library Millage Ballot question resulted in a delay in some of the Automation activities. As a result, small amounts of the budget were not expended in many line items, resulting in the Library using \$17,466 less than anticipated from designated and undesignated fund balance.

Capital Asset and Debt Administration

Capital Assets

The Library's investment in capital assets as of December 31, 2004, amounted to \$357,911 (net of accumulated depreciation). This investment in capital assets includes library materials, furniture, fixtures and equipment, and vehicles. Capital assets for the Library decreased by \$14,415 or 4%. This recording of capital assets and depreciation was not required prior to GASB 34, and an inventory was necessary for the beginning of this fiscal year. In prior years, assets were expensed in the year purchased. Future assets will be recognized only when value is equal to or greater than \$500 for each individual asset or each combined batch of assets purchased. The major capital asset events for the current fiscal year were the purchase of various computers and library materials. Total depreciation expense for this year amounts to \$104,233 with ending accumulated depreciation being \$862,908.

Capital Assets Summary

(Net of depreciation)

Capital Assets - net	\$ 357,911
Furniture, fixtures and equipment Vehicles	 51,685 0
Library materials	\$ 306,226

Additional information on capital assets can be found in Exhibit G – page 23.

Compensated Absences

Compensated absences for the Library at fiscal year end amount to \$8,437. This is the accumulated amount of benefits set aside for vested employees. Accrued leave benefits are shown as a liability on the government-wide financial statements.

Summary of Revenues and Expenses:

The following summarizes the revenues and expenses of the Iosco-Arenac District Library at December 31, 2004:

Program Revenues:	
Charges for services	\$ 14,860
Operating grants and contributions	38,926
Capital grants and contributions	 18,098
Total Program Revenues	71,884
Program Expenses	 466,836
Net Program Expense	 (394,952)

Summary of Revenues and Expenses: (Continued)

General Revenues:

Penal fines:		
Iosco County	\$	168,590
Arenac County		157,883
Investment earnings		4,014
Gain on sale of capital assets		504
Other		10,896
Total General Revenues		341,887
Change in Net Assets	<u>\$</u>	(53,065)

Economic Factors and Next Year's Budget

A request for Millage was placed on the August 3, 2004 ballot. Voters approved the millage in the amount of .5 mills from 2004-2013 inclusive. No revenues from the millage were receipted by the Library in 2004. The Library will benefit from "stable" millage funding estimated to be \$612,838 which will account for over 60% of the 2005 budget for revenues. Millage funding will enable the Library to:

- "Revenue share" with the eight units of government operating library branches.
- Increase the budget for the purchase and processing of books, periodicals and audio/CD books.
- Automate circulation, cataloguing and reporting functions for the branch libraries and the administrative headquarters.
- Replace aging computers in all eight library branches and the administrative headquarters.

The Library will continue to be dependent on Penal Fine revenues (estimated to be \$320,000 for 2005) which account for over 30% of the 2005 budget for revenues. Penal fine revenues continue to be unstable sources of revenue impacted by many factors including economic effects on tourism, decisions on judgments by the courts, the number of police assigned to road patrols, and legislative action taken to designate and/or redefine penal fines to other fees.

State Aid, while it is written into Michigan law to give the Library \$1 per capita, is budgeted to be only \$.87 per capita. Approximately 4% of the 2005 budget for revenues, State Aid enables the Library to continue membership in the White Pine Library Cooperative. Membership in the Cooperative reduces what the District would have to spend by providing and paying for Statewide delivery costs, interlibrary loan, and some continuing education. Membership in the Cooperative also makes it possible for the Library to get larger discounts in the purchase of library supplies, equipment and materials. The Library must meet State Aid Guidelines in order to qualify for State Aid. The Guidelines are changing to make libraries more accountable.

The Library will continue to seek grant funding and public and private donations for projects in support of Children's programming, public relations and strategic planning.

The remaining activity on the 2004-2005 LSTA grant will be completed and expenditure reimbursement will be applied for by August 31, 2005.

In mid-2005 the Broadband Internet upgrades should be completed that will use the Reed Act/Gates Foundation grant funds that were recorded as a deferred liability in 2004.

For the first time in four years the Library should not need to appropriate undesignated fund balance.

It is unknown at this time how the following will impact the cash flow of the Library.

- Michigan's plan to collect taxes ahead of schedule.
- Reimbursement of the revenue lost from Renaissance Zones (public libraries are exempt under Michigan Public Act 376 of 1996).

Work has begun on a five year strategic plan and a three year technology plan now that a more stable funding source (the millage) has been realized. The plans will involve input from the public (both library users and non-users) and from the staff.

Requests for Information

This financial report is designed to provide a general overview of the Iosco-Arenac District Library finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the District Director, 120 W. Westover, East Tawas, Michigan 48730.

STATEMENT OF NET ASSETS <u>December 31, 2004</u>

	Governmental Activities
<u>Assets</u>	
Cash and cash equivalents (Note 3)	\$ 392,134
Prepaid expenses	4,572
Capital assets, net (Note 5)	357,911
Total Assets	754,617
<u>Liabilities</u>	
Accounts payable	3,213
Accrued liabilities	5,126
Deferred revenue	23,171
Long-term liabilities:	
Due in more than one year (Note 6)	8,437
Total Liabilities	39,947
Net Assets	
Invested in capital assets	357,911
Unrestricted	356,759
Total Net Assets	\$ 714,670

STATEMENT OF ACTIVITIES For the Year Ended December 31, 2004

			Program Revenues						Net (Expense) Revenue and Changes in Net Assets		
Function/Program	_ <u>E</u>	xpenses		arges for ervices	Gra	perating ants and tributions	Gra	Capital ants and tributions		vernmental Activities	
Governmental activities: Recreation and cultural	\$	466,836	\$	14,860	\$	38,926	\$	18,098	<u>\$</u>	(394,952)	
General Revenues: Penal fines: losco County Arenac County Investment earnings Gain on sale of capital assets Other Total general revenues									_	168,590 157,883 4,014 504 10,896 341,887	
Change in net assets										(53,065)	
Net assets - beginning of year									_	767,735	
Net assets - end of year									\$	714,670	

BALANCE SHEET GOVERNMENTAL FUND December 31, 2004

ASSETS

Cash and cash equivalents (Note 3) Prepaid expenses	\$ 392,134 4,572
Total Assets	\$ 396,706
LIABILITIES AND FUND EQUITY	
Liabilities Accounts payable Accrued liabilities Deferred revenue Total liabilities	\$ 3,213 5,126 23,171 31,510
Fund Equity Fund balance: Unreserved: Designated (Note 1) Undesignated Total fund equity	 190,811 174,385 365,196
Total Liabilities and Fund Equity	\$ 396,706

RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCE TO NET ASSETS OF GOVERNMENTAL ACTIVITIES <u>December 31, 2004</u>

\$ Total governmental fund balance: 365,196 Amounts reported for governmental activities in the statement of net assets are different because: Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental fund. Capital assets at year end consist of: Capital asset cost 1,220,819 Capital asset accumulated depreciation (862,908)357,911 Long-term liabilities are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental fund. Long-term liabilities at year end consist of: Compensated absences payable (8,437)Total net assets - governmental activities 714,670

STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE GOVERNMENTAL FUND For the Year Ended December 31, 2004

Revenue	
State grants	\$ 18,098
State aid	38,926
Penal fines - Iosco County	168,590
Penal fines - Arenac County	157,883
Standish branch revenue	14,860
Interest earned	4,014
Other	10,896
Total revenue	413,267
Expenditures	
Salary, wages and fees	181,524
Payroll taxes and employee benefits	48,909
Periodicals	3,896
Advertising	677
Dues and memberships	2,637
Book processing	6,443
Membership fees	19,387
Professional services	2,340
Office supplies	8,174
Printing	897
Travel	2,408
Insurance	6,312
Education and training	688
Miscellaneous	9,072
Repairs and maintenance	6,245
Telephone	2,268
Building rental	8,500
Standish branch expense	18,717
Automation expense	7,302
Internet access expense	22,945
Vehicle expense	1,767
Capital outlay:	.,
Furniture, fixtures and equipment	24,186
Library materials	66,397
Total expenditures	451,691
	_
Excess of revenue over (under) expenditures	(38,424)
Other Financing Sources Sale of fixed assets	1,269
Excess of revenue and other sources over (under) expenditures	(37,155)
Fund balance - beginning of year	 402,351
Fund balance - end of year	\$ 365,196

The accompanying notes to financial statements are an integral part of this statement.

IOSCO - ARENAC DISTRICT LIBRARY losco County, Michigan

RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE OF THE GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES For the Year Ended December 31, 2004

\$ Total net change in fund balance - governmental fund (37,155)Amounts reported for governmental activities in the statement of activities are different because: The governmental fund reports capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. Current year depreciation expense \$ (104,233)Capital outlays reported in the governmental fund 90,583 Net difference (13,650)Net change in accrued compensated absences: Accrued compensated absences December 31, 2003 6,942 Accrued compensated absences December 31, 2004 (8,437)Net change (1,495)In the statement of activities, only the gain on the sale of assets is recorded, whereas in the governmental fund, the proceeds from the sale increase financial resources. Thus, the change in net assets differs from the change in fund balance by the net basis of the assets sold. (765)Change in net assets of governmental activities (53,065)

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2004

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Library conform to accounting principles generally accepted in the United States of America (GAAP) applicable to governmental units. Private-sector standards of accounting issued after November 30, 1989, are generally followed in the government-wide fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The following is a summary of the significant accounting policies.

A. Reporting Entity

The losco - Arenac District Library operates as a joint venture between losco and Arenac counties. The Library was organized in 1990 under an agreement entered into by the losco and Arenac County Boards of Commissioners. The Library operates under an appointed board of eight members. Four members each are appointed by the losco and Arenac County Boards of Commissioners. The Library provides services to residents of losco County and Arenac County.

The Library's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) pronouncements. All activities over which the Library exercises oversight responsibility have been included in the reporting entity. Oversight responsibility is determined by factors such as financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations, and accountability for fiscal matters of the entity.

B. Basis of Presentation

The Library's basic financial statements consist of government-wide financial statements, including a statement of net assets and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

Government-Wide Financial Statements

The statement of net assets and the statement of activities display information about the Library as a whole. These statements include the financial activities of the primary government.

The statement of net assets presents the financial condition of the governmental activities of the Library at year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Library's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the Library, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental program is self-financing or draws from the general revenues of the Library.

C. Fund Accounting

The Library uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The statements distinguish between those activities of the Library that are governmental and those that are considered business-type activities. The Library does not currently have any business-type activities.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2004

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Fund Accounting (Continued)

Governmental Fund

Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the governmental fund according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The Library's special revenue fund is considered a governmental fund.

D. Measurement Focus

Government-Wide Financial Statements

The government-wide financial statements are prepared using the economic resources measurement focus.

All assets and all liabilities associated with the operation of the Library are included on the statement of net assets.

Fund Financial Statements

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. The statement of revenue, expenditures, and changes in fund balance reflects the sources (i.e., revenues and other financial sources) and uses (i.e., expenditures and other financial uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the fund financial statements for governmental funds.

E. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide fund financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

Revenues - Exchange and Nonexchange Transactions

Revenues resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recognized in the year in which the resources are measurable and become available. Available means the resources will be collected within the current year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For the Library, available means expected to be received within sixty days after year end.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2004

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Basis of Accounting (Continued)

Nonexchange transactions, in which the Library receives value without directly giving equal value in return, include grants, entitlements, and donations. Revenue from grants, entitlements, and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the Library must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Library on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the Library's revenue sources are considered both measurable and available at year end.

Deferred Revenue:

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Grants and entitlements received before the eligibility requirements are met are recorded as deferred revenue.

Expenses/Expenditures:

On the accrual basis, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation, is not recognized in governmental funds.

F. <u>Use of Estimates</u>

The process of preparing financial statements in conformity with generally accepted accounting principles requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenditures. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

G. Budgets and Budgetary Accounting

The Library normally follows these procedures in establishin g the budgetary data reflected in the financial statements.

1. The Library director submits to the Board a proposed operating budget which includes proposed expenditures and the means of financing them.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2004

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

G. <u>Budgets and Budgetary Accounting</u> (Continued)

- 2. A public hearing is conducted to obtain comments.
- 3. Prior to January 1, the budget is legally enacted through board approval.

All budget appropriations lapse at year end. Budgetary amounts reported herein are as originally adopted, or as amended by the Library Board.

Budgets shown in the financial statements are adopted on a basis consistent with GAAP, and consist only of those amounts contained in the formal budget approved and amended by the Library Board.

H. Assets, Liabilities and Fund Equity

Inventories:

Inventories are not recognized, whereby materials and supplies are expensed as purchased.

Fund Balances:

Designated fund balance represents the assets to be used for future building improvements, vehicle and other equipment purchases, community cash programs, Standish Branch Library reserve fund, children programs, technology and the merit network.

I. Prepaid Items

Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both the governmental -wide and fund financial statements.

J. Cash and Cash Equivalents

For presentation on the financial statements, investments in cash management pools and investments with an original maturity of three months or less at the time they are purchased by the Library are considered to be cash equivalents. Investments with an initial maturity of more than three months are reported as investments.

K. Capital Assets

General capital assets are those assets that result from expenditures in the governmental fund. These assets are reported in the governmental activities column of the government-wide statement of net assets but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) using a \$500 capitalization threshold and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market values as of the date received. The Library does not possess any infrastructure. Improvements are capitalized; the cost of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2004

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

K. Capital Assets (Continued)

All reported capital assets are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives.

	Governmental Activities
Description	Estimated Lives
•	
Library materials	7 years
Furniture, fixtures and equipment	5 – 7 years
Vehicles	5 vears

L. Extraordinary and Special Items

Extraordinary items are transactions or events that are both unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of the Board and that are either unusual in nature or infrequent in occurrence. Neither type of transaction occurred during the current year.

M. Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable the Library will compensate the employees for the benefits through paid time off or some other means. The Library records a liability for accumulated unused vacation time when earned for all employees with more than one year of service.

The entire compensated absences liability is reported on the government-wide financial statements.

On the governmental fund financial statements, compensated absences are recognized as a liability and expenditure to the extent payments come due each period upon the occurrence of employee resignations and retirements. These amounts are recorded in the account "accrued compensated absences payable" in the fund from which the employees who have accumulated leave are paid. The noncurrent portion of the liability is not reported.

NOTE 2 - CHANGE IN ACCOUNTING PRINCIPLES

For 2004, the Library has implemented Governmental Accounting Standards Board (GASB) Statement No. 33 "Accounting and Financial Reporting for Non-Exchange Transactions," as amended by Statement No. 36 "Recipient Reporting for Certain Shared Non-Exchange Revenue," which establishes standards for recording non-exchange transactions on the modified accrual and accrual basis of accounting; No. 34, "Basic Financial Statements-and Management's Discussion and Analysis-for State and Local Governments"; GASB Statement No. 37, "Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments: Omnibus"; GASB Statement No. 38, "Certain Financial Statement Note Disclosures"; and GASB Interpretation No. 6, "Recognition and Measurement of Certain Liabilities and Expenditures in Governmental Fund Financial Statements".

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2004

NOTE 2 - CHANGE IN ACCOUNTING PRINCIPLES (CONTINUED)

GASB Statement No. 34 creates new basic financial statements for reporting on the Library's financial activities. The financial statements include government-wide financial statements prepared on the accrual basis of accounting. The government-wide financial statements split the Library's programs between governmental activities and business type activities. The Library does not currently have any business-type activities.

GASB Statement No. 37 makes certain clarifications regarding escheat property and modifies several provisions of GASB Statement No. 34, including the Management's Discussion and Analysis. GASB Statement No. 38 modifies, establishes, and rescinds certain financial statement disclosure requirements.

GASB Interpretation No. 6 clarifies the application of standards for modified accrual recognition of certain liabilities and expenditures in areas where differences have arisen, or potentially could arise, in interpretation and practice.

NOTE 3 - DEPOSITS AND INVESTMENTS

At year-end, the Library's deposits were reported in the basic financial statements in the following categories:

<u>392,134</u>
1,782 390,327 <u>25</u>
392,134

Deposits:

Deposits are carried at cost. Deposits of the Library are held at various banks in the name of the Library. At December 31, 2004 the carrying amounts of the Library's deposits were classified as to risk as follows:

	Carrying	Bank
	Amount	<u>Balance</u>
Insured (FDIC)	<u>\$ 1,782</u>	<u>\$ 14,307</u>

Investments:

The Library Board has adopted an investment policy in accordance with Act 196, PA 1997, which authorizes the Library to deposit and invest in the following:

- * Accounts of federally insured banks, credit unions and savings and loan associations
- * Bonds and other direct obligations of the United States or an agency or instrumentality of the United States
- * United States government or federal agency obligation repurchase agreements

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2004

NOTE 3 - DEPOSITS AND INVESTMENTS (CONTINUED)

Investments: (Continued)

- * Banker's acceptances of United States banks
- * Commercial paper rated within the two highest classifications by not less than two standard rating services which mature not more than 270 days after the date of purchase
- * Mutual funds registered under the Investment Company Act of 1940, Title I of Chapter 686, 54 Stat. 789 15 U.S.C. 80a-1 to 80a-3 and 80a-4 to 80a-64 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation

Michigan law requires that public funds may not be deposited in financial institutions that do not maintain an office in Michigan. The Library's deposits and investments are in accordance with statutory authority.

The Library's investments are categorized to give an indication of the level of risk assumed by the Library at December 31, 2004. The categories are described as follows:

- Category 1 Insured or registered, with securities held by the entity or its agent in the entity's name.
- Category 2 Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the entity's name.
- Category 3 Uninsured and unregistered, with securities held by the counterparty, or its trust department or agent but not in the entity's name.

All investments are stated at cost plus accrued interest and are pooled with the County of losco investments with Fifth Third Securities, Inc. and are not required to be categorized:

	Carrying	Market
	<u>Amount</u>	<u>Value</u>
Nonrisk - Categorized		
Fifth Third Instl Govt MM Fund	\$ 390.327	\$ 390.327

NOTE 4 - UNEMPLOYMENT COMPENSATION

The Library is subject to the Michigan Employment Security Act and has elected the reimbursement method of financing. Under this method, the Library must reimburse the Employment Agency for all benefits charged against the Library. All liabilities incurred have been accrued in the financial statements as of December 31, 2004.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2004

NOTE 5 - CAPITAL ASSETS

Capital asset activity of the primary government for the current year was as follows:

Government Activities	Beginning <u>Balance</u>	Increases	<u>Decreases</u>	Ending <u>Balance</u>
Capital Assets Being Depreciated: Library Materials Furniture, Fixtures and Equipment Vehicles Subtotal	\$ 939,775	\$ 66,397	\$ 81,376	\$ 924,796
	298,249	24,186	46,547	275,888
	20,135	0	0	20,135
	1,258,159	90,583	127,923	1,220,819
Less Accumulated Depreciation for: Library Materials Furniture, Fixtures and Equipment Vehicles Subtotal	620,269	79,677	81,376	618,570
	248,114	21,871	45,782	224,203
	17,450	2,685	0	20,135
	885,833	104,233	127,158	862,908
Governmental Activities Total Capital Assets—Net of Depreciation	<u>\$ 372,326</u>	<u>\$ (13,650</u>)	<u>\$ 765</u>	<u>\$ 357,911</u>

NOTE 6 - LONG-TERM DEBT

Compensated Absences

The losco - Arenac District Library has a vacation pay policy that allows employees to accumulate vacation days after three full months of employment. Annual leave cannot be accumulated for more than a twelve month period of time without permission of the Director, and accumulated vacation pay is paid only upon separation by retirement or resignation. At December 31, 2004 the annual amount of accumulated vacation pay was \$8,437. All of which is due in more than one year.

Changes in Long-Term Liabilities

Governmental Activities	Balance	Issues or	Payments or	Balance
	<u>January 1,2004</u>	Additions	Expenditures	<u>December 31, 2004</u>
Primary Government: Compensated absences	<u>\$ 6,942</u>	<u>\$ 1,495</u> *	<u>\$</u> 0	<u>\$ 8,437</u>

^{*} Represents net of additions and retirements for the year.

NOTE 7 - PENSION PLAN

The Library has a defined contribution pension plan with American United Life Insurance Company effective March 1, 1999. All full-time employees are covered under the plan. Eligibility to become a participant is limited to those employees who, on the effective date or on any anniversary date have attained the age of 18 and have completed at least three months of service. Vesting is 100% upon entering the plan. The Library is required to contribute an amount equal to a \$100 contribution per \$1,000 of base salary for the year. During 2004, the Library's required and actual contributions amounted to \$16,500. No pension provision changes occurred during 2004 that affected the required contributions to be made by the Library.

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2004

NOTE 8 - RISK MANAGEMENT

The Library is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. The Library continues to carry commercial insurance for risks of loss, including employee health and accident insurance. Settled claims for the commercial insurance have not exceeded the amount of insurance coverage in any of the past three years.

NOTE 9 - LEASE COMMITMENTS

The Library has entered into a lease agreement with the City of East Tawas, for the rental of certain building space in East Tawas. The lease is for a period of five years, expiring July 31, 2006, payable in quarterly installments of \$2,125. If the Library terminates the lease early, they shall be liable to the City for one year's rent. The Library shall also pay the City an amount equal to 50% of the increase in utility expenses from the first year to the second year; and an amount equal to 50% of the increase in utility expenses for each year thereafter. The Library has the option to renew the lease for successive five year terms. The total rent expense of all lease payments for the year ended December 31, 2004 were \$8,500.



STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL For the Year Ended December 31, 2004

	Original Budget	Amended Budget	Actual	Variance - Favorable (Unfavorable)
<u>Revenue</u>				
State grants	\$ 0	\$ 38,771	\$ 18,098	\$ (20,673)
State aid	34,795	38,926	38,926	0
Penal fines - losco County	175,575	168,590	168,590	0
Penal fines - Arenac County	164,425	157,883	157,883	0
Standish branch revenue	17,000	14,500	14,860	360
Interest earned	3,500	3,000	4,014	1,014
Other	5,100	9,424	10,896	1,472
Total revenue	400,395	431,094	413,267	(17,827)
Expenditures_				
Salary, wages and fees	172,476	194,324	181,524	12,800
Payroll taxes and employee benefits	52,924	50,391	48,909	1,482
Periodicals	3,860	4,015	3,896	119
Advertising	1,500	1,200	677	523
Dues and memberships	3,000	2,800	2,637	163
Book processing	6,176	6,714	6,443	271
Membership fees	19,500	19,500	19,387	113
Professional services	2,400	2,400	2,340	60
Office supplies	5,900	8,600	8,174	426
Printing	1,000	1,100	897	203
Travel	3,000	2,500	2,408	92
Insurance	8,000	6,400	6,312	88
Education and training	1,800	1,300	688	612
Contingency	10,000	5,780	0	5,780
Miscellaneous	10,600	12,520	9,072	3,448
Repairs and maintenance	3,500	6,300	6,245	55
Telephone	3,300	3,000	2,268	732
Building rental	8,550	8,550	8,500	50
Standish branch expense	18,500	19,000	18,717	283
Automation expense	8,548	8,548	7,302	1,246
Internet access expense	22,000	23,000	22,945	55
Utilities	500	500	0	500
Vehicle expense	2,800	2,700	1,767	933
Capital outlay				
Furniture, fixtures and equipment	19,452	25,852	24,186	1,666
Library materials	67,164	69,571	66,397	3,174
Total expenditures	456,450	486,565	451,691	34,874
Excess of revenue over (under) expenditures	(56,055)	(55,471)	(38,424)	17,047
Other Financing Sources				
Sale of fixed assets	0	850	1,269	419
Jale of fixed assets			1,203	413
Excess of revenue and other sources				
over (under) expenditures	(56,055)	(54,621)	(37,155)	17,466
Fund balance - beginning of year	402,351	402,351	402,351	0
Fund balance - end of year	\$ 346,296	\$ 347,730	\$ 365,196	\$ 17,466

The accompanying notes to financial statements are an integral part of this statement.



DETAILS OF OTHER REVENUE AND MISCELLANEOUS EXPENDITURES For the Year Ended December 31, 2004

Other Revenue

Fines & forfeitures Children's programming Gifts & memorials Community cash Refunds & rebates Miscellaneous	\$ 3,617 2,535 1,755 941 410
	\$ 10,896
Miscellaneous Expenditures	
Fines & fees Children's programming Gifts & memorials Community cash Contracted services Miscellaneous	\$ 61 5,845 1,105 1,365 686
	\$ 9,072



Stephenson Gracik & Co., P.C.

Certified Public Accountants & Consultants

Alan J Stephenson, CPA Gerald D Gracik Jr., CPA James J Gracik, CPA E. Thad Gray, CPA Donald W. Brannan, CPA Kyle E Troyer, CPA

Herman A Bertuleit, CPA

January 19, 2005

REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Members of the Board losco - Arenac District Library East Tawas, Michigan

We have audited the financial statements of the governmental activities and major fund of the losco - Arenac District Library as of and for the year ended December 31, 2004, which collectively comprise the Library's basic financial statements and have issued our report thereon dated January 19, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the losco - Arenac District Library's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the losco - Arenac District Library's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted one matter involving the internal control over financial reporting and its operation that we consider to be a reportable condition. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect the losco - Arenac District Library's ability to record, process, summarize and report financial data consistent with the assertions of management in the financial statements.

Separation of Duties in the Performance of Functions

The present system of internal accounting controls does not provide for separation of duties in the performance of functions. In our opinion, the system is adequate to account for the financial activity of the Library but, could be strengthened by a few minor changes in the personnel assigned to perform certain functions.

We recommend that the cash receipts and cash disbursements functions be handled by different individuals. Cash receiving should be centralized in a person without authority to sign checks, without access to noncash accounting records and not involved in reconciling bank accounts. A different person should prepare checks and reconcile the bank accounts.

Members of the Board losco - Arenac District Library January 19, 2005 Page Two

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we consider the reportable condition described above to be a material weakness.

This report is intended solely for the information and use of management, Library Board and the Michigan Department of Treasury and is not intended to be and should not be used by anyone other than these specified parties.

Stephenson, Grain & Co., P.C.



Stephenson Gracik & Co., P.C.

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Herman A Bertuleit, CPA

January 19, 2005

Members of the Board losco-Arenac District Library East Tawas, Michigan

Dear Board Members:

We have audited the financial statements of the losco-Arenac District Library for the year ended December 31, 2004, and have issued our report thereon dated January 19, 2005. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility Under U.S. Generally Accepted Auditing Standards and Government Auditing Standards.

As stated in our engagement letter dated February 16, 2003, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance about whether the basic financial statements are free of material misstatement and are fairly presented in accordance with U.S. generally accepted accounting principles. Because an audit is designed to provide reasonable, but not absolute assurance and because we did not perform a detailed examination of all transactions, there is a risk that material misstatements may exist and not be detected by us.

In planning and performing our audit, we considered the Library's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide assurance on the internal control over financial reporting.

As part of obtaining reasonable assurance about whether the Library's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit.

Significant Accounting Policies

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the losco-Arenac District Library are described in Note 1 to the financial statements. As described in Note 2 to the financial statements, the Library changed accounting policies as a result of adopting Statement of Governmental Accounting Standards (GASB Statements) No. 33, 34, 36, 37 and 38, in the year ended December 31, 2004. We noted no transactions entered into by the losco-Arenac District Library during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

Audit Adjustments

For purposes of this letter, professional standards define an audit adjustment as a proposed correction of the basic financial statements that, in our judgment, may not have been detected except through our auditing procedures. An audit adjustment may or may not indicate matters that could have a significant effect on the losco-Arenac District Library's financial reporting process (that is, cause future financial statements to be materially misstated). In our judgment, none of

Members of the Board losco-Arenac District Library January 19, 2005 Page Two

the adjustments we proposed, whether recorded or unrecorded by the losco-Arenac District Library, either individually or in the aggregate, indicate matters that could have significant effect on the losco-Arenac District Library's financial reporting process.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Issues Discussed Prior to Retention of Independent Auditors

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the losco-Arenac District Library's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

<u>Difficulties Encountered in Performing the Audit</u>

We encountered no significant difficulties in dealing with management in performing our audit.

Additional Information

As a result of our study and evaluation of the internal controls as described in the third paragraph, one matter came to our attention upon which we would like to comment and offer the following recommendations.

Separation of Duties in the Performance of Functions

The present system of internal accounting controls does not provide for separation of duties in the performance of functions. In our opinion, the system is adequate for the financial activity of the Library but, could be strengthened by a few minor changes in the personnel assigned to perform certain functions.

We recommend that the cash receipts and cash disbursements functions be handled by different individuals. Cash receiving should be centralized in a person without authority to sign checks, without access to noncash accounting records and not involved in reconciling bank accounts. A different person should prepare checks and reconcile the bank accounts.

We wish to express our appreciation for the cooperation and courtesies extended our staff by management and employees of the Library.

This information is intended solely for the use of management, Library Board and the Michigan Department of Treasury and is not intended to be and should not be used by anyone other than these specified parties.

Stephenson, Grain & Co., P.C.